

THE CORPORATION OF THE TOWNSHIP OF NAIRN AND HYMAN
Performance Measurement Program • 2008 RESULTS



To the Taxpayers of the Township of Nairn and Hyman

September 8, 2009

2008 Municipal Performance Measurement Program Report

Dear Taxpayer:

The attached represents the year 2008 report for the Corporation of the Township of Nairn and Hyman under the Municipal Performance Measurement Program of the Province of Ontario. This is year eight of the Performance Measurement reporting for the municipality.

Municipalities are required to measure and report to taxpayers on their performance in service delivery. The program addresses both efficiency and effectiveness of municipal services. The services selected reflect major cost areas, provincial-municipal interests, areas that have high interest and value to the public, areas where data is relatively easy to collect and programs that fall under municipal responsibility.

For further information on this matter, please contact the municipal office at 705-869-4232 or by e-mail at nairncentre@personainternet.com.

Sincerely yours,
Robert Deschene, CAO

The Corp. Township of Nairn and Hyman, 64 McIntyre Street, Nairn Centre, Ontario P0M 2L0
Telephone 705-869-4232

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Local Government

1.1 GENERAL GOVERNMENT - EFFICIENCY					
	2008	2007			
	23.8%	13.4%			
<p>Efficiency Measure Operating costs for governance and corporate management as a percentage of total municipal operating costs.</p> <p>Objective Efficient municipal government.</p>					
<p>Notes & Key Factors for Understanding Results Primary costs are attributed to council, general administration, human resources, taxation, finance, legal information technology, facilities, communications and audit. The municipality provides centralized corporate support for services such as payroll, accounting and information technology for all departments. A centralized support model may result in a higher measurement result than a decentralized model where more costs are allocated to service areas.</p>					
<p>The formula for the local government measure was changed in 2007. SLC 91 0205 13 Financial Information Return.</p>					

Fire Services

2.1 FIRE SERVICES - EFFICIENCY					
	2008	2007	2006	2005	
	\$2.66	\$2.62	\$2.52	\$2.71	
<p>Efficiency Measure Operating costs for fire services per \$1,000 of assessment.</p> <p>Objective Efficient fire services.</p>					
<p>Notes & Key Factors for Understanding Results All firefighters are volunteer. Factors that can influence these results include size of municipality and mix of urban and rural coverage. The municipality operates two fire stations, one in the geographic Township of Nairn and the other in the geographic Township of Hyman.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1102 13 Financial Information Return.</p>					

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Police Services

3.1 POLICE SERVICES - EFFICIENCY					
	2008	2007	2006	2005	
	\$345.52	\$287.32	\$386.20	\$295.81	
<p>Efficiency Measure Operating costs for police services per person.</p> <p>Objective Efficient police services.</p>					
<p>Notes & Key Factors for Understanding Results The Ontario Provincial Police provides policing services to the municipality.</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 1203 13 Financial Information Return.</p>					
3.2 VIOLENT CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	14.252	29.545	9.804	4.717	17.16
<p>Effectiveness Measure Violent crime rate per 1,000 persons.</p> <p>Objective Safe communities.</p>					
<p>Notes & Key Factors for Understanding Results The Ontario Provincial Police provides policing services to the municipality.</p> <p>SLC 92 1258 07 Financial Information Return.</p>					
3.3 PROPERTY CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	38.005	79.545	39.216	42.453	61.27
<p>Effectiveness Measure Property crime rate per 1,000 persons.</p> <p>Objective Safe communities.</p>					
<p>Notes & Key Factors for Understanding Results The Ontario Provincial Police provides policing services to the municipality.</p> <p>SLC 92 1259 07 Financial Information Return.</p>					

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3.4 TOTAL CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	54.632	113.636	56.373	66.038	86.78
<p>Effectiveness Measure Total crime rate per 1,000 persons (Criminal Code offences, excluding traffic).</p> <p>Objective Safe communities.</p>					
<p>Notes & Key Factors for Understanding Results The Ontario Provincial Police provides policing services to the municipality.</p>					
<p>SLC 92 1263 07 Financial Information Return.</p>					
3.5 YOUTHS CRIME RATE - EFFECTIVENESS					
	2008	2007	2006	2005	
	0	0	0	20.833	
<p>Effectiveness Measure Youth crime rate per 1,000 youths.</p> <p>Objective Safe communities.</p>					
<p>Notes & Key Factors for Understanding Results The Ontario Provincial Police provides policing services to the municipality.</p>					
<p>The formula for youth crime was changed in 2005 to include youths who receive pre-charge resolutions such as warnings and cautions.</p> <p>SLC 92 1265 07 Financial Information Return.</p>					

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Roads

4.1 PAVED ROADS - EFFICIENCY					
	2008	2007	2006	2005	
	\$1,703.23	\$1,979.73	\$1,506.00	\$1,640.40	
<p>Efficiency Measure Operating costs for paved (hard top) roads per lane kilometre.</p> <p>Objective Efficient maintenance of paved roads.</p>					
<p>Notes & Key Factors for Understanding Results The municipality maintains a total of 25.8 lane kilometres of paved roads.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2107 13 Financial Information Return.</p>					
4.2 UNPAVED ROADS - EFFICIENCY					
	2008	2007	2006	2005	
	\$1,705.58	\$1,792.26	\$1,497.44	\$1,006.97	
<p>Efficiency Measure Operating costs for unpaved (loose top) roads per lane kilometre.</p> <p>Objective Efficient maintenance of unpaved roads.</p>					
<p>Notes & Key Factors for Understanding Results The municipality maintains a total of 30.8 lane kilometres of unpaved roads.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2108 13 Financial Information Return.</p>					
4.3 WINTER MAINTENANCE OF ROADS - EFFICIENCY					
	2008	2007	2006	2005	
	\$425.61	\$692.30	\$793.72	\$634.02	
<p>Efficiency Measure Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.</p> <p>Objective Efficient winter maintenance of roads.</p>					
<p>Notes & Key Factors for Understanding Results The municipality maintains a total of 56.6 lane kilometres of roads. This measure will vary from year to year depending on weather conditions. Rural roadways tend to be widely dispersed which can contribute to higher winter maintenance costs.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2204 13 Financial Information Return.</p>					

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4.4 ADEQUACY OF PAVED ROADS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	100%	100%	100%	100%	100%
<p>Effectiveness Measure Percentage of paved lane kilometres where the condition is rated as good to very good.</p> <p>Objective Pavement condition meets municipal objectives.</p> <p>Notes & Key Factors for Understanding Results</p>					
SLC 92 2152 07 Financial Information Return.					
4.5 WINTER EVENT RESPONSES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	100%	100%	100%	100%	96.7%
<p>Effectiveness Measure Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.</p> <p>Objective Appropriate response to winter storm events.</p> <p>Notes & Key Factors for Understanding Results There were a approximately 23 winter event responses in 2008 compared to 22 in 2007, 34 in 2006, 25 in 2005 and 31 in 2004.</p>					
SLC 92 2251 07 Financial Information Return.					

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Conventional Transit

5.1 CONVENTIONAL TRANSIT - EFFICIENCY					
	2008	2007	2006	2005	
	n/a	n/a	n/a	n/a	
<p>Efficiency Measure Operating costs for conventional transit per regular service passenger trip.</p> <p>Objective Efficient conventional transit services.</p>					
<p>Notes & Key Factors for Understanding Results The municipality does not operate a conventional transit system.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 2302 13 Financial Information Return.</p>					
5.2 CONVENTIONAL TRANSIT RIDERSHIP - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Number of conventional transit passenger trips per person in the service area in a year.</p> <p>Objective Maximum utilization of municipal transit services.</p>					
<p>Notes & Key Factors for Understanding Results The municipality does not operate a conventional transit system.</p>					
<p>SLC 92 2351 07 Financial Information Return.</p>					

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Wastewater (Sewage)

6.1 WASTEWATER COLLECTION - EFFICIENCY					
	2008	2007	2006		
	n/a	n/a	n/a		
<p>Efficiency Measure Operating costs for the collection of wastewater per kilometre of wastewater main.</p> <p>Objective Efficient municipal wastewater collection services.</p>					
<p>Notes & Key Factors for Understanding Results The municipality does not operate a waste water collection system.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3110 13 Financial Information Return. In 2006, the definition of kilometers of wastewater main was redefined; connections were eliminated.</p>					
6.2 WASTEWATER TREATMENT AND DISPOSAL - EFFICIENCY					
	2008	2007	2006	2005	
	n/a	n/a	n/a	n/a	
<p>Efficiency Measure Operating costs for the treatment and disposal of wastewater per megalitre.</p> <p>Objective Efficient municipal wastewater treatment and disposal services.</p>					
<p>Notes & Key Factors for Understanding Results The municipality does not operate a waste water collection system.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3108 13 Financial Information Return.</p>					
6.3 WASTEWATER INTEGRATED SYSTEM - EFFICIENCY					
	2008	2007	2006	2005	
	n/a	n/a	n/a	n/a	
<p>Efficiency Measure Operating costs for the collection, treatment and disposal of wastewater per megalitre (Integrated System).</p> <p>Objective Efficient wastewater system (Integrated System).</p>					
<p>Notes & Key Factors for Understanding Results The municipality does not operate a waste water collection system.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3109 13 Financial Information Return.</p>					

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6.4 WASTEWATER MAIN BACKUPS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Number of wastewater main backups per 100 kilometres of wastewater main in a year.</p> <p>Objective Municipal sewage management practices prevent environmental and human health hazards.</p> <p>Notes & Key Factors for Understanding Results The municipality does not operate a waste water collection system.</p>					
SLC 92 3154 07 Financial Information Return.					
6.5 WASTEWATER BYPASSES TREATMENT - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Percentage of wastewater estimated to have by-passed treatment.</p> <p>Objective Municipal sewage management practices prevent environmental and human health hazards.</p> <p>Notes & Key Factors for Understanding Results The municipality does not operate a waste water collection system.</p>					
SLC 92 3155 07 Financial Information Return.					

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Storm Water

7.1 URBAN STORM WATER MANAGEMENT - EFFICIENCY					
	2008	2007	2006		
	n/a	n/a	n/a		
<p>Efficiency Measure Operating costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.</p> <p>Objective Efficient urban storm water management.</p> <p>Notes & Key Factors for Understanding Results The municipality does not maintain an urban storm water management system.</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of kilometers of drainage system was redefined to eliminate connections; catch basins were retained. Reported by municipalities with a separate storm water system. SLC 91 3207 13 Financial Information Return.</p>					
7.2 RURAL STORM WATER MANAGEMENT - EFFICIENCY					
	2008	2007	2006		
	n/a	n/a	n/a		
<p>Efficiency Measure Operating costs for rural storm water management (collection, treatment, disposal) per kilometre of drainage system.</p> <p>Objective Efficient rural storm water management.</p> <p>Notes & Key Factors for Understanding Results The municipality does not maintain an urban storm water management system.</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of kilometers of drainage system was redefined to eliminate connections; catch basins were retained. Reported by municipalities with a separate storm water system. SLC 91 3208 13 Financial Information Return.</p>					

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Drinking Water

8.1 DRINKING WATER TREATMENT - EFFICIENCY					
	2008	2007	2006	2005	
	\$1,914.55	\$1,894.31	\$1,838.47	\$1,996.69	
<p>Efficiency Measure Operating costs for the treatment of drinking water per megalitre.</p> <p>Objective Efficient municipal water treatment services.</p>					
<p>Notes & Key Factors for Understanding Results Treatment services are managed by the Ontario Clean Water Agency.</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3307 13 Financial Information Return.</p>					
8.2 DRINKING WATER DISTRIBUTION - EFFICIENCY					
	2008	2007	2006		
	\$166.62	\$1,964.87	\$20.25		
<p>Efficiency Measure Operating costs for the distribution of drinking water per kilometre of water distribution pipe.</p> <p>Objective Efficient municipal water distribution system.</p>					
<p>Notes & Key Factors for Understanding Results There is a total of 6.518 kilometres of distribution pipe. Distribution system is maintained by the Ontario Clean Water Agency.</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. In 2006, the definition of distribution pipe was redefined; connections and hydrants were eliminated. SLC 91 3310 13 Financial Information Return.</p>					
8.3 DRINKING WATER INTEGRATED SYSTEM - EFFICIENCY					
	2008	2007	2006	2005	
	\$1,931.94	\$2,094.80	\$1,840.55	\$2,058.82	
<p>Efficiency Measure Operating costs for the treatment and distribution of drinking water per megalitre. (Integrated System).</p> <p>Objective Efficient municipal water system (Integrated System).</p>					
<p>Notes & Key Factors for Understanding Results There are a total of 143 connections and 47 fire hydrants on the water system.</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. One megalitre equals 1,000,000 litres or 1,000 cubic metres. SLC 91 3309 13 Financial Information Return.</p>					

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8.4 BOIL WATER ADVISORIES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	0	0.2113	0	0.3475	0
<p>Effectiveness Measure Weighted number of days when a boil water advisory issued by the Medical Officer of Health, applicable to a municipal water supply, was in effect.</p> <p>Objective Water is safe and meets local needs.</p> <p>Notes & Key Factors for Understanding Results There were no boil water advisories issued in 2008.</p> <p>SLC 92 3355 07 Financial Information Return.</p>					
8.5 BREAKS IN WATER MAINS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	0	15.3421	0	0.1534	0
<p>Effectiveness Measure Number of water main breaks per 100 kilometers of water distribution pipe in a year.</p> <p>Objective Improved system reliability.</p> <p>Notes & Key Factors for Understanding Results There were no water breaks in 2008.</p> <p>SLC 92 3356 07 Financial Information Return.</p>					

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Solid Waste Management (Garbage)

9.1 GARBAGE COLLECTION - EFFICIENCY					
	2008	2007	2006	2005	
	\$34.49	\$34.49	\$35.68	\$31.95	
<p>Efficiency Measure Operating costs for garbage collection per tonne.</p> <p>Objective Efficient municipal garbage collection services.</p>					
<p>Notes & Key Factors for Understanding Results Weekly residential garbage collection services are provided by a contractor to the residents in the geographic Township of Nairn.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3403 13 Financial Information Return.</p>					
9.2 GARBAGE DISPOSAL - EFFICIENCY					
	2008	2007	2006	2005	
	\$70.06	\$59.98	\$42.58	\$55.72	
<p>Efficiency Measure Operating costs for garbage disposal per tonne.</p> <p>Objective Efficient municipal garbage disposal services.</p>					
<p>Notes & Key Factors for Understanding Results Costs for garbage disposal includes site maintenance.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3503 13 Financial Information Return.</p>					
9.3 SOLID WASTE DIVERSION (RECYCLING) - EFFICIENCY					
	2008	2007	2006	2005	
	\$588.82	\$385.63	\$184.30	\$160.38	
<p>Efficiency Measure Operating costs for solid waste diversion (recycling) per tonne.</p> <p>Objective Efficient municipal solid waste diversion (recycling) services.</p>					
<p>Notes & Key Factors for Understanding Results Bi-weekly curb side blue box collection of recyclables is provided by a contractor to the residents of the geographic Township of Nairn.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3604 13 Financial Information Return.</p>					

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9.4 SOLID WASTE MANAGEMENT (INTEGRATED SYSTEM) - EFFICIENCY

	2008	2007	2006	2005	
	\$128.21	\$114.16	\$91.63	\$97.18	

Efficiency Measure

Average operating costs for solid waste management (collection, disposal and diversion) per tonne.

Objective

Efficient municipal solid waste management (Integrated System).

Notes & Key Factors for Understanding Results

Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 3605 13 Financial Information Return.

9.5 COMPLAINTS - COLLECTION OF GARBAGE AND RECYCLED MATERIALS - EFFECTIVENESS

	2008	2007	2006	2005	2004
	20.408	21.834	3.390	0	10.1695

Efficiency Measure

Number of complaints received in a year concerning the collection of garbage and recycled materials per 1,000 households.

Objective

Improved garbage collection of garbage and recycled materials.

Notes & Key Factors for Understanding Results

This figure is based on the number of calls received by the municipality.

SLC 92 3452 07 Financial Information Return.

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9.6 NUMBER OF MUNICIPAL SOLID WASTE MANAGEMENT FACILITIES EFFECTIVENESS					
	2008	2007	2006	2005	2004
	1	1	1	1	1
<p>Effectiveness Measure Total number of solid waste management facilities owned by municipality with a Ministry of Environment Certificate of Approval.</p> <p>Objective Context for solid waste management facility compliance measure.</p>					
<p>Notes & Key Factors for Understanding Results The municipality owns and operates one landfill site located on Sand Bay Road in the geographic Township of Nairn.</p>					
SLC 92 3552 07 Financial Information Return.					
9.7 FACILITY COMPLIANCE - EFFECTIVENESS					
<p>Effectiveness Measure Number of days per year when a Ministry of Environment compliance order for remediation concerning an air or groundwater standard was in effect for a municipally owned solid waste management facility, by facility.</p> <p>Objective Municipal solid waste services do not have an adverse impact on environment.</p>					
Facility Name, Municipal Landfill Site, Sand Bay Road	Days 2008	Days 2007	Days 2006	Days 2005	Days 2004
	0	0	0	0	0
<p>Notes & Key Factors for Understanding Results No compliance order was issued to the municipality.</p>					
<p>Facility Name: SLC 92 3553 03 to SLC 92 3560 03 Days: SLC 92 3553 07 to SLC 92 3560 07 List facilities in the order they appear in the 2008 FIR.</p>					

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9.8 DIVERSION OF RESIDENTIAL SOLID WASTE - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	7.5%	10.2%	18.7%	n/a	n/a
<p>Effectiveness Measure Percentage of residential solid waste diverted for recycling.</p> <p>Objective Municipal solid waste reduction programs divert waste from landfills and/or incinerators.</p>					
<p>Notes & Key Factors for Understanding Results A total of 17.01 tonnes of residential solid waste was diverted for recycling in 2008.</p>					
SLC 92 3655 07 Financial Information Return.					
9.9 DIVERSION OF RESIDENTIAL SOLID WASTE (Based on Combined Residential and Industrial/Commercial/Institutional Tonnage) - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	29.9%	26.5%
<p>Effectiveness Measure Percentage of residential solid waste diverted for recycling (based on combined Residential and Industrial/Commercial/Institutional tonnage.)</p> <p>Objective Municipal solid waste reduction programs divert waste from landfills and/or incinerators.</p>					
<p>Notes & Key Factors for Understanding Results This measure is not required to be completed in 2008, 2007 and 2006 since residential solid waste is identified separately from Industrial, Commercial and Institutional tonnages.</p>					
SLC 92 3656 07 Financial Information Return.					

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Parks and Recreation

10.1 PARKS - EFFICIENCY					
	2008	2007	2006	2005	
	n/a	n/a	n/a	n/a	
<p>Efficiency Measure Operating costs for parks per person.</p> <p>Objective Efficient operation of parks.</p>					
<p>Notes & Key Factors for Understanding Results The municipality does not operate or maintain parks.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7102 13 Financial Information Return.</p>					
10.2 RECREATION PROGRAMS - EFFICIENCY					
	2008	2007	2006	2005	
	\$0.71	\$46.85	\$48.75	\$29.37	
<p>Efficiency Measure Operating costs for recreation programs per person.</p> <p>Objective Efficient operation of recreation programs.</p>					
<p>Notes & Key Factors for Understanding Results Recreation programs include children's Christmas parties, ball tournaments, winter carnival, etc.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. This measure is based on total population, not the population participating in recreation programs. SLC 91 7202 13 Financial Information Return.</p>					
10.3 RECREATION FACILITIES - EFFICIENCY					
	2008	2007	2006	2005	
	\$136.67	\$118.01	\$104.72	\$73.78	
<p>Efficiency Measure Operating costs for recreation facilities per person.</p> <p>Objective Efficient operation of recreation facilities.</p>					
<p>Notes & Key Factors for Understanding Results Facilities include the Nairn Community Centre, All Sport Centre, pavilion at ballfield.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7303 13 Financial Information Return.</p>					

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10.4 RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) - EFFICIENCY					
	2008	2007			
	\$137.38	\$164.85			
<p>Efficiency Measure Operating costs for recreation programs and recreation facilities per person (Subtotal).</p> <p>Objective Efficient operation of recreation programs and recreation facilities.</p>					
<p>Notes & Key Factors for Understanding Results</p> <p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. This measure represents a subtotal and is automatically completed when a municipality reports one or more efficiency measures for parks and recreation. SLC 91 7305 13 Financial Information Return.</p>					
10.5 TRAILS - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Total kilometers of trails.</p> <p>SLC 92 7152 05 Financial Information Return.</p>					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Total kilometers of trails per 1,000 persons.</p> <p>Objective Trails provide recreation opportunities.</p> <p>SLC 92 7152 07 Financial Information Return.</p>					
<p>Notes & key factors for Understanding Results. The municipality does not operate or maintain any trail systems.</p>					

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10.6 OPEN SPACE - EFFECTIVENESS					
	2008	2007	2006		
	6	6	6		
<p>Effectiveness Measure Hectares of open space (municipally owned).</p>					
SLC 92 7155 05 Financial Information Return.					
	2008	2007	2006		
	14.252	13.636	14.706		
<p>Effectiveness Measure Hectares of open space per 1,000 persons (municipally owned).</p> <p>Objective Open space is adequate for population.</p>					
SLC 92 7155 07 Financial Information Return.					
<p>Notes & Key Factors for Understanding Results. Open space includes ballfields, playgrounds, outdoor rink and beach.</p>					
10.7 PARTICIPANT HOURS FOR RECREATION PROGRAMS - EFFECTIVENESS					
	2008	2007	2006	2005	
	156.770	150.000	161.765	155.660	
<p>Effectiveness Measure Total participant hours for recreation programs per 1,000 persons.</p> <p>Objective Recreation programs serve needs of residents.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>This measure was redefined in 2005 to exclude special events. The denominator of this measure is total population divided by 1,000 and does not represent the number of participants in recreation programs. SLC 92 7255 07 Financial Information Return.</p>					

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10.8 INDOOR RECREATION FACILITIES - EFFECTIVENESS					
	2008	2007	2006		
	588	588	588		
<p>Effectiveness Measure Square metres of indoor recreation facilities (municipally owned).</p>					
SLC 92 7356 05 Financial Information Return.					
	2008	2007	2006		
	1,396.675	1,336.364	1,441.76		
<p>Effectiveness Measure Square metres of indoor recreation facility space per 1,000 persons (municipally owned).</p> <p>Objective Recreation facility space is adequate for population.</p>					
<p>In 2006, the measure for recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.</p>					
SLC 92 7356 07 Financial Information Return.					
<p>Notes & Key Factors for Understanding Results Indoor recreation facility space includes the Nairn Community Centre.</p>					

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10.9 OUTDOOR RECREATION FACILITY SPACE - EFFECTIVENESS					
	2008	2007	2006		
	200	200	200		
<p>Effectiveness Measure Square metres of outdoor recreation facility space (municipally owned).</p>					
SLC 92 7359 05 Financial Information Return.					
	2008	2007	2006		
	475.059	454.545	490.196		
<p>Effectiveness Measure Square metres of outdoor recreation facility space per 1,000 persons (municipally owned).</p> <p>Objective Recreation facility space is adequate for population.</p>					
<p>In 2006, the measure of recreation facilities was split into a measure of indoor recreation facilities and a measure of outdoor recreation facility space. The new measures are defined as municipally owned facilities.</p>					
SLC 92 7359 07 Financial Information Return.					
<p>Notes & Key Factors for Understanding Results Outdoor recreation facility space includes the Nairn/Hyman Allsports Centre and ballfields.</p>					

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Libraries

11.1 LIBRARY COSTS PER PERSON - EFFICIENCY					
	2008	2007	2006	2005	
	\$3.28	\$3.14	n/a	n/a	
<p>Efficiency Measure Operating costs for library services per person.</p> <p>Objective Efficient library services.</p>					
<p>Notes & Key Factors for Understanding Results Library services provided by the Town of Espanola Library Board.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7403 13 Financial Information Return.</p>					
11.2 LIBRARY COSTS PER USE - EFFICIENCY					
	2008	2007	2006	2005	
	n/a	n/a	n/a	n/a	
<p>Efficiency Measure Operating costs for library services per use.</p> <p>Objective Efficient library services.</p>					
<p>Notes & Key Factors for Understanding Results Library services provided by the Town of Espanola Library Board.</p>					
<p>Formulas for all efficiency measures were changed in 2005 to improve the definition of operating costs. SLC 91 7404 13 Financial Information Return.</p>					

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11.3 LIBRARY USES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Library uses per person.</p> <p>Objective Increased use of library services.</p>					
<p>Notes & Key Factors for Understanding Results Library services provided by the Town of Espanola Library Board.</p>					
SLC 92 7460 07 Financial Information Return.					
11.4 ELECTRONIC LIBRARY USES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Electronic library uses as a percentage of total library uses.</p> <p>Objective Better information on library usage.</p>					
<p>Notes & Key Factors for Understanding Results Library services provided by the Town of Espanola Library Board.</p>					
SLC 92 7461 07 Financial Information Return.					
11.5 NON-ELECTRONIC LIBRARY USES - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Non-electronic library uses as a percentage of total library uses.</p> <p>Objective Better information on library usage.</p>					
<p>Notes & Key Factors for Understanding Results Library services provided by the Town of Espanola Library Board.</p>					
SLC 92 7462 07 Financial Information Return.					

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Land Use Planning

12.1 LOCATION OF NEW DEVELOPMENT - EFFECTIVENESS					
	2008	2007			
	n/a	n/a			
<p>Effectiveness Measure Percentage of new residential units located within settlement areas.</p> <p>Objective New residential development is occurring within settlement areas.</p>					
Notes & Key Factors for Understanding Results					
<p>SLC 92 8170 07 Financial Information Return. In 2007, the measure for the location of new development was redefined for greater accuracy.</p>					
12.2 PRESERVATION OF AGRICULTURAL LAND DURING REPORTING YEAR - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Percentage of land designated for agricultural purposes which was not re-designed for other uses during the reporting year.</p> <p>Objective Preservation of agricultural land.</p>					
Notes & Key Factors for Understanding Results					
<p>SLC 92 8163 07 Financial Information Return.</p>					
12.3 PRESERVATION OF AGRICULTURAL LAND RELATIVE TO 2000 EFFECTIVENESS					
	2008	2007	2006	2005	2004
	n/a	n/a	n/a	n/a	n/a
<p>Effectiveness Measure Percentage of land designated for agricultural purposes which was not re-designated for other uses relative to the base year 2000.</p> <p>Objective Preservation of agricultural land.</p>					
Notes & Key Factors for Understanding Results					
<p>SLC 92 8164 07 Financial Information Return.</p>					

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12.4 CHANGE IN NUMBER OF AGRICULTURAL HECTARES DURING REPORTING YEAR - EFFECTIVENESS					
	2008	2007	2006	2005	2004
	0	0	0	0	0
<p>Effectiveness Measure Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.</p> <p>Objective Preservation of agricultural land.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>SLC 92 8165 07 Financial Information Return.</p>					
12.5 CHANGE IN NUMBER OF AGRICULTURAL HECTARES SINCE 2000 EFFECTIVENESS					
	2008	2007	2006	2005	2004
	0	0	0	0	0
<p>Effectiveness Measure Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.</p> <p>Objective Preservation of agricultural land.</p>					
<p>Notes & Key Factors for Understanding Results</p>					
<p>SLC 92 8166 07 Financial Information Return.</p>					